

BEFORE THE BOARD OF COUNTY COMMISSIONERS  
FOR COLUMBIA COUNTY, OREGON

In the Matter of Adopting Service  
Reductions for Columbia County Rider  
Transportation

ORDER NO. 68-2022

WHEREAS, due to current and projected budget shortfalls, Columbia County Rider Transportation (CC Rider) requires certain reductions in transit service to maintain solvency; and

WHEREAS, the CC Rider Fare and Service Change Policy, adopted by Order No. 2-2012, established procedures to allow for and encourage public participation in any consideration of route, fare and/or service changes for the CC Rider transit system; and

WHEREAS, CC Rider staff, with the support of the Columbia County Citizens Transportation Advisory Committee, initiated a public outreach process in May 2022, through two public forums seeking public input on transit service reductions; and

WHEREAS, based on CC Rider staff's analysis of ridership, financial data, and system efficiencies and input from the public, staff recommends service reductions, as described in the staff report and recommendation, attached hereto and incorporated herein as Exhibit A; and

WHEREAS, on September 7, 2022, the Board of County Commissioners (the "Board"), following proper notice, held a public hearing to receive further public input; and

WHEREAS, after receiving testimony and evidence, the Board closed the hearing, deliberated and voted to approve a service change;

NOW, THEREFORE, THE BOARD OF COUNTY COMMISSIONERS HEREBY ORDERS, as follows:

1. The following change to CC Rider service is hereby approved:
  - a. Line 1 Portland Commuter Service shall be reduced to two trips per day.
2. In support of its decision, the Board adopts as findings the above recitals and the staff report, attached as Exhibit A.

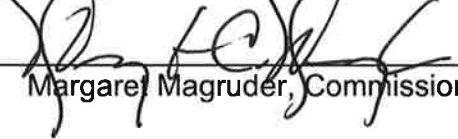
3. Unless others stated herein, the service changes shall become effective January 1, 2023.

DATED this 23 day of November, 2022.


BOARD OF COUNTY COMMISSIONERS  
FOR COLUMBIA COUNTY, OREGON

By:   
Henry Heimuller, Chair

By:   
Casey Garrett, Commissioner

By:   
Margaret Magruder, Commissioner

Approved as to form

By:   
Office of County Counsel



August 24, 2022

### MEMORANDUM

TO: Board of County Commissioners

FR: John H. Dreeszen, Transit Director

RE: Proposed Service Changes

Early this past spring Transit staff began analyzing a series of budget projections in light of significantly increased operating expenses. These budget projections suggested that without a meaningful reduction in expenses, the financial sustainability of the Transit department could be in question beyond FY2023-24.

Anticipating the potential need for service reductions, Transit staff shared its projections with the CC Rider Transit Advisory Committee on May 17<sup>th</sup>. While disappointed that any service reductions at all might be necessary, the Committee agreed that reductions to Line 1 Portland Commuter service were preferable to reductions to Dial-A-Ride service. Two public forums were held to share alternate sets of projections based on differing levels of reductions to Line 1 Portland Commuter Service. The forums, held on May 26<sup>th</sup> and June 9<sup>th</sup>, were advertised with published notices, posted notices on buses, radio announcements, and posts to our Facebook page and our NWOTA website. The forums were sparsely attended, but feedback was universally opposed to completely suspending Line 1 Portland Commuter service. A written summary of the forum feedback received is attached along with several emails from individuals who were not able to participate in either of the forums.

Since the public forums and our prior conversations, new sets of projections have been developed and are attached. In summary, they reflect the following alternatives:

- 1 – No Changes to current service levels.
- 2 – Reducing Line 1 Portland Commuter service to 1 morning run and 1 evening run beginning 1-1-23.
- 3 – Reducing Line 1 Portland Commuter service to 1 morning run to Sauvie Island and 1 evening run to Sauvie Island beginning 1-1-23.
- 4 – Reducing Line 1 Portland Commuter service to 1 morning run and 1 evening run beginning 1-1-23 and then suspending service altogether beginning 7-1-23.
- 5 – Suspending Line 1 Portland Commuter service altogether beginning 1-1-23.

None of these alternatives include changes to Dial-A-Ride.



Staff's recommendation is that alternative #4 or alternative #5 be pursued.

Alternative #1 seems entirely untenable unless we are prepared to immediately initiate a conversation about ceasing operations. There will be considerable costs to the County in any scenario involving a discontinuation of operations. For this reason, Staff also considers alternative #2 and alternative #3 as undesirable. These both delay the possibility of deficit budgets, but only by two additional fiscal years. The primary difference between alternative #4 and alternative #5 is the abruptness of completely suspending Line 1 Portland Commuter service. Alternative #5 provides for no change in service until 1-1-23 after which Line 1 Portland Commuter service is suspended altogether. Alternative #4 provides for a "softer" phase-out of Line 1 Portland Commuter service through 6-30-23.

**PROPOSED FY2022-23 FY BUDGET & PROJECTED FY2024-28 BUDGETS**  
**No Change in Current Service Levels**

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<u>Account Description</u>	<b>2022-23 Adopted Budget</b>	<b>FY24 Projected Actual</b>	<b>FY25 Projected Actual</b>	<b>FY26 Projected Actual</b>	<b>FY27 Projected Actual</b>	<b>FY28 Projected Actual</b>
Earned Revenues	121,000	132,300	138,915	145,861	153,154	160,811
State-ODOT STF Operating	123,962	-	-	-	-	-
State-ODOT STIF Operating	460,000	483,000	507,150	532,508	559,133	587,090
State-ODOT STIF TriMet	-	-	-	-	-	-
Fed-ODOT 5311 OPS 20.509	750,000	600,000	600,000	600,000	600,000	600,000
Fed-ODOT 5310 Cnct Svc 20.513	170,000	212,500	212,500	212,500	212,500	212,500
Fed-ODOT 5339 Vehicles 20.526	605,107	369,750	-	-	-	-
IGS-Fund 203 Bus Passes	250	263	276	289	304	319
Trans In-Fund 100 NonDept	33,750	16,875	-	-	-	-
Trans In-Fund 214 Econ Dev	50,000	50,000	50,000	50,000	50,000	50,000
Beg Balance-Restricted	355,160	315,048	67,249	-187,861	-498,602	-867,755
Beginning Balance-Unspend	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,179,736</b>	<b>1,576,090</b>	<b>1,353,297</b>	<b>1,076,489</b>	<b>742,965</b>
<b>Total Personal Services</b>	<b>398,405</b>	<b>418,325</b>	<b>439,242</b>	<b>461,204</b>	<b>484,264</b>	<b>508,477</b>
Prof Fees-Contracted Service	781,100	795,200	837,800	879,690	923,675	969,858
Maint-Software	8,310	8,726	9,162	9,620	10,101	10,606
Repairs & Maint-Equipment	10,000	10,500	11,025	11,576	12,155	12,763
Repairs & Maint-Bldg	10,000	10,500	11,025	11,576	12,155	12,763
Vehicle-Fuel	85,000	89,250	93,713	98,398	103,318	108,484
Vehicle-Repairs & Maint	77,000	80,850	84,893	89,137	93,594	98,274
IGS-Admin Allocation	177,336	164,489	172,713	181,349	190,416	199,937
IGS-Fund 100 General Services	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Materials &amp; Services</b>	<b>1,243,886</b>	<b>1,259,161</b>	<b>1,324,709</b>	<b>1,390,695</b>	<b>1,459,980</b>	<b>1,532,729</b>
Capital Outlay-Equipment	-	-	-	-	-	-
Capital Outlay-Vehicles	711,890	435,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>711,890</b>	<b>435,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contingency	-	-	-	-	-	-
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Reserve for Future Expend	-	-	-	-	-	-
<b>Total Unappropriated</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,179,736</b>	<b>1,576,090</b>	<b>1,353,297</b>	<b>1,076,489</b>	<b>742,965</b>
<b>Total Requirements</b>	<b>2,354,181</b>	<b>2,112,487</b>	<b>1,763,951</b>	<b>1,851,898</b>	<b>1,944,243</b>	<b>2,041,206</b>
<b>Contribution To/From Fund</b>	<b>315,048</b>	<b>67,249</b>	<b>(187,861)</b>	<b>(498,602)</b>	<b>(867,755)</b>	<b>(1,298,240)</b>

\* Some rows hidden for presentation purposes

**PROPOSED FY2022-23 FY BUDGET & PROJECTED FY2024-28 BUDGETS**  
**DAR Plus 1 Morning, 1 Evening Effective 1-1-23**

<u>Account Description</u>	<u>2022-23 Projected Actual</u>	<u>FY24 Projected Actual</u>	<u>FY25 Projected Actual</u>	<u>FY26 Projected Actual</u>	<u>FY27 Projected Actual</u>	<u>FY28 Projected Actual</u>
Earned Revenues	121,000	132,300	138,915	145,861	153,154	160,811
State-ODOT STF Operating	123,962	-	-	-	-	-
State-ODOT STIF Operating	460,000	483,000	507,150	532,508	559,133	587,090
State-ODOT STIF TriMet	-	0	0	0	0	0
Fed-ODOT 5311 OPS 20.509	750,000	600,000	600,000	600,000	600,000	600,000
Fed-ODOT 5310 Cnct Svc 20.513	170,000	212,500	212,500	212,500	212,500	212,500
Fed-ODOT 5339 Vehicles 20.526	605,107	369,750	-	-	-	-
IGS-Fund 203 Bus Passes	250	263	276	289	304	319
Trans In-Fund 100 NonDept	33,750	16,875	-	-	-	-
Trans In-Fund 214 Econ Dev	50,000	50,000	50,000	50,000	50,000	50,000
Beg Balance-Restricted	355,160	393,800	294,065	197,262	52,744	-141,875
Beginning Balance-Unspend	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,258,488</b>	<b>1,802,906</b>	<b>1,738,420</b>	<b>1,627,834</b>	<b>1,468,845</b>
<b>Total Personal Services</b>	<b>398,405</b>	<b>418,325</b>	<b>439,242</b>	<b>461,204</b>	<b>484,264</b>	<b>508,477</b>
Prof Fees-Contracted Service	702,348	647,136	679,493	713,467	749,141	786,598
Maint-Software	8,310	8,726	9,162	9,620	10,101	10,606
Repairs & Maint-Equipment	10,000	10,500	11,025	11,576	12,155	12,763
Repairs & Maint-Bldg	10,000	10,500	11,025	11,576	12,155	12,763
Vehicle-Fuel	85,000	89,250	93,713	98,398	103,318	108,484
Vehicle-Repairs & Maint	77,000	80,850	84,893	89,137	93,594	98,274
IGS-Admin Allocation	177,336	164,489	172,713	181,349	190,416	199,937
IGS-Fund 100 General Services	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Materials &amp; Services</b>	<b>1,165,134</b>	<b>1,111,097</b>	<b>1,166,402</b>	<b>1,224,472</b>	<b>1,285,446</b>	<b>1,349,468</b>
Capital Outlay-Equipment	-	-	-	-	-	-
Capital Outlay-Vehicles	711,890	435,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>711,890</b>	<b>435,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contingency	-	-	-	-	-	-
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Reserve for Future Expend	-	-	-	-	-	-
<b>Total Unappropriated</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,258,488</b>	<b>1,802,906</b>	<b>1,738,420</b>	<b>1,627,834</b>	<b>1,468,845</b>
<b>Total Requirements</b>	<b>2,275,429</b>	<b>1,964,423</b>	<b>1,605,644</b>	<b>1,685,676</b>	<b>1,769,710</b>	<b>1,857,945</b>
<b>Contribution To/From Fund</b>	<b>393,800</b>	<b>294,065</b>	<b>197,262</b>	<b>52,744</b>	<b>(141,875)</b>	<b>(389,100)</b>

\* Some rows hidden for presentation purposes

**PROPOSED FY2022-23 FY BUDGET & PROJECTED FY2024-28 BUDGETS**  
**DAR Plus 1 Morning Sauvie Island, 1 Evening Sauvie Island Effective 1-1-23**

<u>Account Description</u>	<b>2022-23 Projected Actual</b>	<b>FY24 Projected Actual</b>	<b>FY25 Projected Actual</b>	<b>FY26 Projected Actual</b>	<b>FY27 Projected Actual</b>	<b>FY28 Projected Actual</b>
Earned Revenues	121,000	132,300	138,915	145,861	153,154	160,811
State-ODOT STF Operating	123,962	-	-	-	-	-
State-ODOT STIF Operating	460,000	483,000	507,150	532,508	559,133	587,090
State-ODOT STIF TriMet	-	0	0	0	0	0
Fed-ODOT 5311 OPS 20.509	750,000	600,000	600,000	600,000	600,000	600,000
Fed-ODOT 5310 Cnct Svc 20.513	170,000	212,500	212,500	212,500	212,500	212,500
Fed-ODOT 5339 Vehicles 20.526	605,107	369,750	-	-	-	-
IGS-Fund 203 Bus Passes	250	263	276	289	304	319
Trans In-Fund 100 NonDept	33,750	16,875	-	-	-	-
Trans In-Fund 214 Econ Dev	50,000	50,000	50,000	50,000	50,000	50,000
Beg Balance-Restricted	355,160	406,640	333,869	265,378	150,588	-12,817
Beginning Balance-Unspend	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,271,328</b>	<b>1,842,710</b>	<b>1,806,536</b>	<b>1,725,678</b>	<b>1,597,903</b>
<b>Total Personal Services</b>	<b>398,405</b>	<b>418,325</b>	<b>439,242</b>	<b>461,204</b>	<b>484,264</b>	<b>508,477</b>
Prof Fees-Contracted Service	689,508	620,172	651,181	683,740	717,927	753,823
Maint-Software	8,310	8,726	9,162	9,620	10,101	10,606
Repairs & Maint-Equipment	10,000	10,500	11,025	11,576	12,155	12,763
Repairs & Maint-Bldg	10,000	10,500	11,025	11,576	12,155	12,763
Vehicle-Fuel	85,000	89,250	93,713	98,398	103,318	108,484
Vehicle-Repairs & Maint	77,000	80,850	84,893	89,137	93,594	98,274
IGS-Admin Allocation	177,336	164,489	172,713	181,349	190,416	199,937
IGS-Fund 100 General Services	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Materials &amp; Services</b>	<b>1,152,294</b>	<b>1,084,133</b>	<b>1,138,090</b>	<b>1,194,744</b>	<b>1,254,232</b>	<b>1,316,693</b>
Capital Outlay-Equipment	-	-	-	-	-	-
Capital Outlay-Vehicles	711,890	435,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>711,890</b>	<b>435,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contingency	-	-	-	-	-	-
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Reserve for Future Expend	-	-	-	-	-	-
<b>Total Unappropriated</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,271,328</b>	<b>1,842,710</b>	<b>1,806,536</b>	<b>1,725,678</b>	<b>1,597,903</b>
<b>Total Requirements</b>	<b>2,262,589</b>	<b>1,937,459</b>	<b>1,577,331</b>	<b>1,655,948</b>	<b>1,738,495</b>	<b>1,825,170</b>
<b>Contribution To/From Fund</b>	<b>406,640</b>	<b>333,869</b>	<b>265,378</b>	<b>150,588</b>	<b>(12,817)</b>	<b>(227,267)</b>

\* Some rows hidden for presentation purposes

**PROPOSED FY2022-23 FY BUDGET & PROJECTED FY2024-28 BUDGETS**  
**DAR Plus 6 Line 1 through 12-31-22, 1 Line 1 Through 6-30-23, No Line 1 after 7-1-23**

<u>Account Description</u>	<b>2022-23 Projected Actual</b>	<b>FY24 Projected Actual</b>	<b>FY25 Projected Actual</b>	<b>FY26 Projected Actual</b>	<b>FY27 Projected Actual</b>	<b>FY28 Projected Actual</b>
Earned Revenues	121,000	132,300	138,915	145,861	153,154	160,811
State-ODOT STF Operating	123,962	-	-	-	-	-
State-ODOT STF Operating	460,000	483,000	507,150	532,508	559,133	587,090
State-ODOT STF TriMet	-	0	0	0	0	0
Fed-ODOT 5311 OPS 20.509	750,000	600,000	600,000	600,000	600,000	600,000
Fed-ODOT 5310 Cnct Svc 20.513	170,000	212,500	212,500	212,500	212,500	212,500
Fed-ODOT 5339 Vehicles 20.526	605,107	369,750	-	-	-	-
IGS-Fund 203 Bus Passes	250	263	276	289	304	319
Trans In-Fund 100 NonDept	33,750	16,875	-	-	-	-
Trans In-Fund 214 Econ Dev	50,000	50,000	50,000	50,000	50,000	50,000
Beg Balance-Restricted	355,160	393,800	401,921	418,367	392,760	322,998
Beginning Balance-Unspend	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,258,488</b>	<b>1,910,762</b>	<b>1,959,525</b>	<b>1,967,850</b>	<b>1,933,718</b>
<b>Total Personal Services</b>	<b>398,405</b>	<b>418,325</b>	<b>439,242</b>	<b>461,204</b>	<b>484,264</b>	<b>508,477</b>
Prof Fees-Contracted Service	702,348	539,280	566,244	594,556	624,284	655,498
Maint-Software	8,310	8,726	9,162	9,620	10,101	10,606
Repairs & Maint-Equipment	10,000	10,500	11,025	11,576	12,155	12,763
Repairs & Maint-Bldg	10,000	10,500	11,025	11,576	12,155	12,763
Vehicle-Fuel	85,000	89,250	93,713	98,398	103,318	108,484
Vehicle-Repairs & Maint	77,000	80,850	84,893	89,137	93,594	98,274
IGS-Admin Allocation	177,336	164,489	172,713	181,349	190,416	199,937
IGS-Fund 100 General Services	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Materials &amp; Services</b>	<b>1,165,134</b>	<b>1,003,241</b>	<b>1,053,153</b>	<b>1,105,561</b>	<b>1,160,589</b>	<b>1,218,369</b>
Capital Outlay-Equipment	-	-	-	-	-	-
Capital Outlay-Vehicles	711,890	435,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>711,890</b>	<b>435,000</b>	-	-	-	-
Contingency	-	-	-	-	-	-
<b>Total Contingency</b>	-	-	-	-	-	-
Reserve for Future Expend	-	-	-	-	-	-
<b>Total Unappropriated</b>	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,258,488</b>	<b>1,910,762</b>	<b>1,959,525</b>	<b>1,967,850</b>	<b>1,933,718</b>
<b>Total Requirements</b>	<b>2,275,429</b>	<b>1,856,567</b>	<b>1,492,395</b>	<b>1,566,765</b>	<b>1,644,853</b>	<b>1,726,845</b>
<b>Contribution To/From Fund</b>	<b>393,800</b>	<b>401,921</b>	<b>418,367</b>	<b>392,760</b>	<b>322,998</b>	<b>206,872</b>

\* Some rows hidden for presentation purposes



**PROPOSED FY2022-23 FY BUDGET & PROJECTED FY2024-28 BUDGETS**  
**DAR Plus 6 Line 1 through 12-31-22, No Line 1 after 1-1-23**

<u>Account Description</u>	<b>2022-23 Projected Actual</b>	<b>FY24 Projected Actual</b>	<b>FY25 Projected Actual</b>	<b>FY26 Projected Actual</b>	<b>FY27 Projected Actual</b>	<b>FY28 Projected Actual</b>
Earned Revenues	121,000	132,300	138,915	145,861	153,154	160,811
State-ODOT STF Operating	123,962	-	-	-	-	-
State-ODOT STF Operating	460,000	483,000	507,150	532,508	559,133	587,090
State-ODOT STF TriMet	-	0	0	0	0	0
Fed-ODOT 5311 OPS 20.509	750,000	600,000	600,000	600,000	600,000	600,000
Fed-ODOT 5310 Cnct Svc 20.513	170,000	212,500	212,500	212,500	212,500	212,500
Fed-ODOT 5339 Vehicles 20.526	605,107	369,750	-	-	-	-
IGS-Fund 203 Bus Passes	250	263	276	289	304	319
Trans In-Fund 100 NonDept	33,750	16,875	-	-	-	-
Trans In-Fund 214 Econ Dev	50,000	50,000	50,000	50,000	50,000	50,000
Beg Balance-Restricted	355,160	445,160	453,281	469,727	444,120	374,358
Beginning Balance-Unspend	-	-	-	-	-	-
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,309,848</b>	<b>1,962,122</b>	<b>2,010,885</b>	<b>2,019,210</b>	<b>1,985,078</b>
<b>Total Personal Services</b>	<b>398,405</b>	<b>418,325</b>	<b>439,242</b>	<b>461,204</b>	<b>484,264</b>	<b>508,477</b>
Prof Fees-Contracted Service	650,988	539,280	566,244	594,556	624,284	655,498
Maint-Software	8,310	8,726	9,162	9,620	10,101	10,606
Repairs & Maint-Equipment	10,000	10,500	11,025	11,576	12,155	12,763
Repairs & Maint-Bldg	10,000	10,500	11,025	11,576	12,155	12,763
Vehicle-Fuel	85,000	89,250	93,713	98,398	103,318	108,484
Vehicle-Repairs & Maint	77,000	80,850	84,893	89,137	93,594	98,274
IGS-Admin Allocation	177,336	164,489	172,713	181,349	190,416	199,937
IGS-Fund 100 General Services	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Materials &amp; Services</b>	<b>1,113,774</b>	<b>1,003,241</b>	<b>1,053,153</b>	<b>1,105,561</b>	<b>1,160,589</b>	<b>1,218,369</b>
Capital Outlay-Equipment	-	-	-	-	-	-
Capital Outlay-Vehicles	711,890	435,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>711,890</b>	<b>435,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contingency	-	-	-	-	-	-
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Reserve for Future Expend	-	-	-	-	-	-
<b>Total Unappropriated</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Resources</b>	<b>2,669,229</b>	<b>2,309,848</b>	<b>1,962,122</b>	<b>2,010,885</b>	<b>2,019,210</b>	<b>1,985,078</b>
<b>Total Requirements</b>	<b>2,224,069</b>	<b>1,856,567</b>	<b>1,492,395</b>	<b>1,566,765</b>	<b>1,644,853</b>	<b>1,726,845</b>
<b>Contribution To/From Fund</b>	<b>445,160</b>	<b>453,281</b>	<b>469,727</b>	<b>444,120</b>	<b>374,358</b>	<b>258,232</b>

\* Some rows hidden for presentation purposes